

America's Workforce: Challenges and Opportunities Stephanie Ferguson Melhorn

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Defining the Labor Shortage

- If every unemployed person in the country found a job, we would still have 1.2 million open jobs.
- If the percentage of people participating in the labor force was the same as in February 2020, there would be <u>1.6</u> <u>million more people</u> in the workforce today
- There are <u>94 available workers</u> for every 100 open jobs in the United States



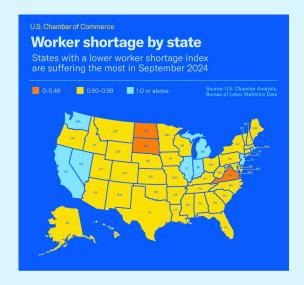
U.S. Chamber of Commerce

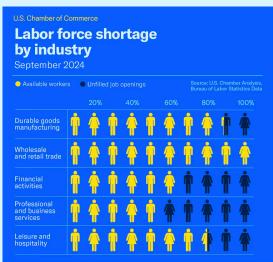
National job openings vs. number of unemployed workers

September 2024



Labor Shortages Across the Nation





States & Industries at a Glance

- Shortages persist in most states
 - **❖** SD WSI .36
 - CA WSI 1.6
- Labor surpluses exist in
 - Wholesale & Retail Trade
 - Transportation & Utilities
 - Construction

Washington at a Glance

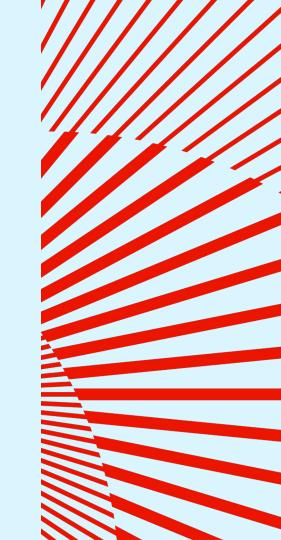
- Labor Force Participation Rate: 63.3%
- ❖ Job Openings: 169,000
- Unemployed workers: 190,000
- Available Worker Ratio: 1.1



Where did our Workers Go?

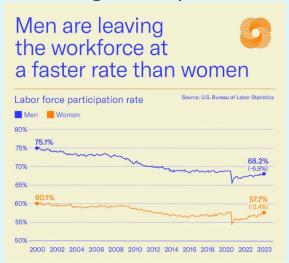
- Record Savings: American families saved more than \$2.3 trillion during pandemic
- Record Retirements: 2.4 million excess retirees as of April 2023
- More New Business Starts: 5.5M new business applications in 2023, 10.5 new business applications between 2021 – 2022
- Social Media: 2 million content creators made 6-figures on social media platforms.



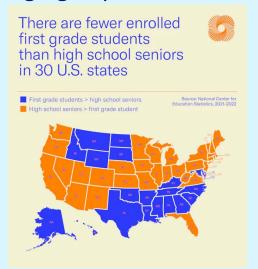


The Labor Shortage is Here to Stay

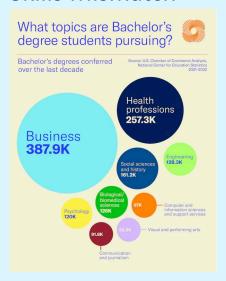
Declining Participation



Aging Population



Skills Mismatch





What are the continued challenges?

- **Inflation and Wages**: After rapid increase, inflation is easing, and wage growth is stabilizing.
- **Return to Work Challenges**: Increased cost of childcare, housing, WFH norms.
- **Benefits Cliff:** More than half of all workers in the bottom 20% of the wage distribution receive public benefits.
- **Skills Mismatch**: The future workforce is projected to be under-skilled for the jobs of tomorrow.
- **Demographic Drought**: An aging population and decreased birth rate will lead to a continued shortage of workers.





How can employers respond?

- **1. Implement Flexibility, Where Appropriate:** Workers indicate that flexibility in work location and hours is a priority.
- 2. Tap into Diverse Talent Pools: Recruit from often overlooked talent pools, such as recent retirees, workers with disabilities or impairments, previously incarcerated workers, military wives etc.
- **3. Communicate Existing Benefits:** Educate employees on employer provided health benefits, financial wellness, leave policies, immigration needs, tax credits, etc.
- **4. Offer Innovative Benefits:** To remain competitive, employers must attract and retain talent by offering incentives beyond pay and standard benefits, like childcare assistance, education reimbursement, etc.
- **5. Upskill and Reskill Talent:** Invest in the business and workforce by adopting Talent Pipeline Management.
- **6. Join the Liberty Campaign:** Formed to urge Congress to enact measures to secure our borders and modernize our legal immigration system.





Incarceration by the Numbers

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Young men represent the majority of incarcerated people



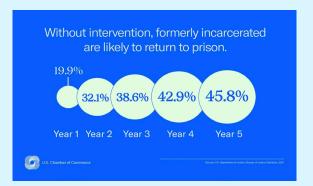


Incarceration by the Numbers

- 1.25 million in prison
- 3.7 million under community supervision
- 79+ million are Justice Involved
- 1 in 3 Americans have a criminal record

The Business Case for Second Chance Hiring

Employment Deters Recidivism



Employment Generates Revenue



Employment Makes Sense





Federal Advocacy

Second Chance Reauthorization Act

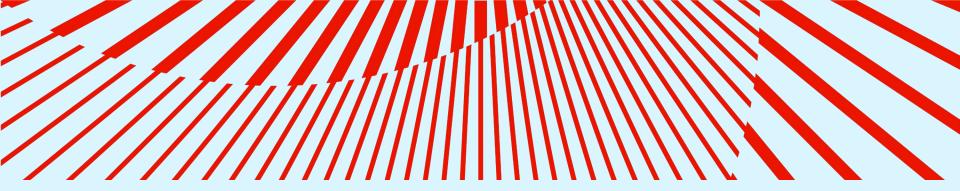
- Reauthorize funding for grand programs that provide services and resources for reentering citizens
- 2. Expand supportive and transitional housing services reentering citizens
- Enhance addiction treatment services for individuals affected by substance use disorders

Workforce Innovation and Opportunity Act (WIOA)

- 1. Codifies Reentry Employment Opportunities Program
- 2. Makes available grants and contracts for reentry projects
- 3. Appropriates \$115,000,000 to Reentry Employment Opportunities

Work Opportunity Tax Credit (WOTC)

- Available to Employers that hire eligible justice impacted candidates
- Equal to 40% of up to \$6,000 of wages



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