

TAP Implementation

Talent and Prosperity for All
Washington's workforce development plan



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Introducing Emily

Guiding principles, approach, scope

February – May

Any course corrections?

Status report

Feedback (+/ Δ)



Introducing Emily Persky

TAP Implementation and advocacy manager started 1/22





Why did I join workforce development?

The power of a good job

I've seen and experienced the power of good jobs to improve quality of life for people, their families and communities.





Emily's guiding principles and values



Curiosity



Effectiveness



Health



Teamwork



Trust



Interdisciplinary background, approach

Policy development &
implementation

Strategic planning

Project & program
management

Education & meeting
facilitation

Public relations &
stakeholder engagement

Education & workforce
ESD, WSAC, SBE, public schools



TAP Manager's 2 responsibilities

1. Comprehensive TAP implementation
project & program management, workstream support

6 Workstreams = 5 Strategic priorities + performance accountability

2. Industry workstream
staff lead



TAP Manager's main activities



Implementation

Collaboration and decision-making frameworks

Program and project management

Change management and training



Advocacy

Sponsor and stakeholder engagement

Strategic communications

Policy and budget proposals



February – May: Any course corrections?

February: **Forming**

Now: Research and development

- Forming the TAP team
- TAP manager onboarding plan
- Industry meeting plan (workgroup + advisory committee)

May – July: **Performing**

Later: Workplan for FY 2026

- Implementation (structure, activities)
- Advocacy (budget and policy proposals)

Next: Foundations

- Intros with Board sponsors
- Norming and storming with TAP team (Collaboration frameworks for TAP leads, sponsors and workgroups)
- Guidance, resources and templates for staff leads

March – April: **Norming & storming**



Trying something new: TAP Status report

Short-term aims

- Reserve meeting time for engagement on updates
- Share information across priority areas

Long-term foundation

- Norms, systems and routines for Board sponsors to meaningfully engage in work for their priority area





Feedback on the status report?



- What should we keep doing?



- What should we try doing differently?



Questions and discussion